



Gimv

**Gimv H1-results day @ Cegeka**  
**3 September 2026**

# Agenda of the day

## **Setting the scene**

Koen Dejonckheere,  
CEO Gimv

10:30-10:45

## **Delivering on strategy H1 2026 results Q&A**

Koen Dejonckheere,  
CEO Gimv

10:45-11:25

Kristof Vande Capelle,  
CFO Gimv

## **Short break**

11:25-11:35

## **Gimv Anchor in action**

Bart Troubleyn,  
Head of Anchor

11:35-11:50

## **Cegeka, a growth journey in European technology**

Koen Deryckere,  
CEO Cegeka

11:50-12:30

## **Closing remarks**

André Knaepen,  
Founder & Chairman Cegeka

12:30-12:45

## **Informal lunch, combined with Cegeka AI live experience**

12:45-14:00

A conceptual image showing a human hand on the left and a robotic hand on the right, both reaching towards the center. The background is a dark blue space filled with glowing white and yellow lines and dots, resembling a digital network or data stream. The lighting is dramatic, with a warm orange glow on the left and a cool blue glow on the right.

# Combining Intelligence introduces new technology capabilities in the tangible economy

Koen Dejonckheere, CEO

Gimv



# Delivering on strategy & HY 2026 results

Koen Dejonckheere, CEO

Kristof Vande Capelle, CFO



CONSUMER



HEALTHCARE



SMART INDUSTRIES



SUSTAINABLE CITIES



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A close-up photograph of two hands pulling on a thick, light-colored rope. The hands are positioned on either side of the rope, with fingers wrapped around it. The background is a blurred, light blue and white, suggesting an outdoor setting like a boat deck. The overall tone is motivational and collaborative.

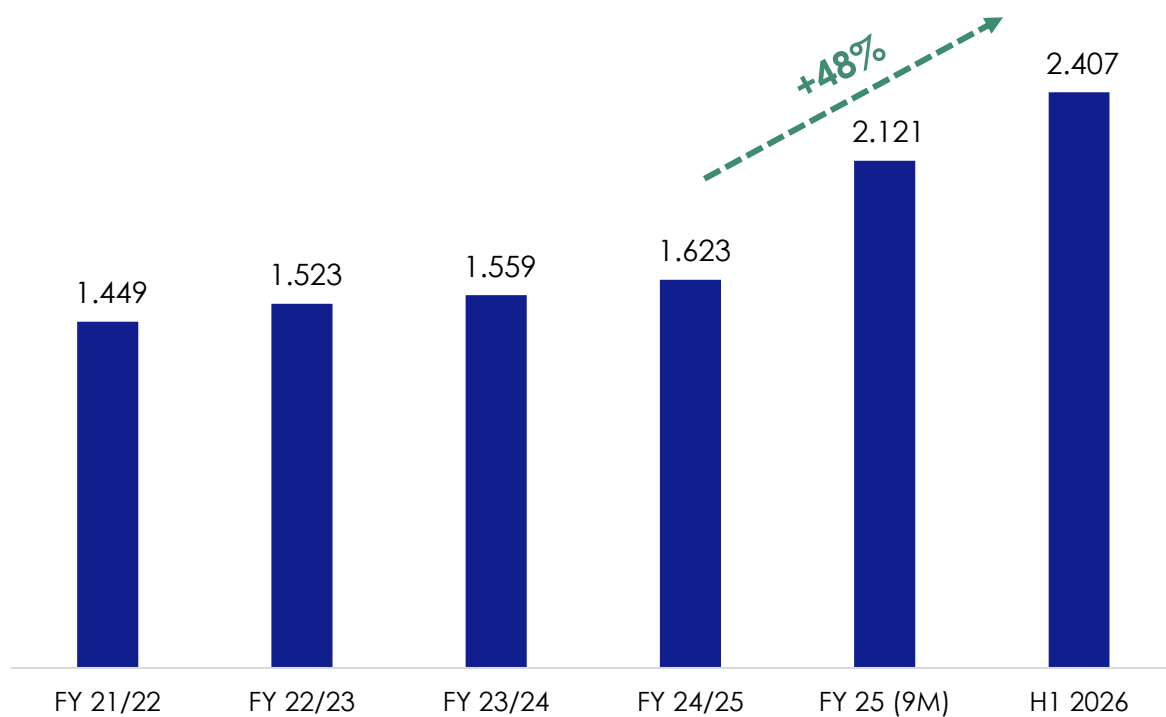
1. We deliver on our strategic targets

# We deliver on our commitment at the start of 2025

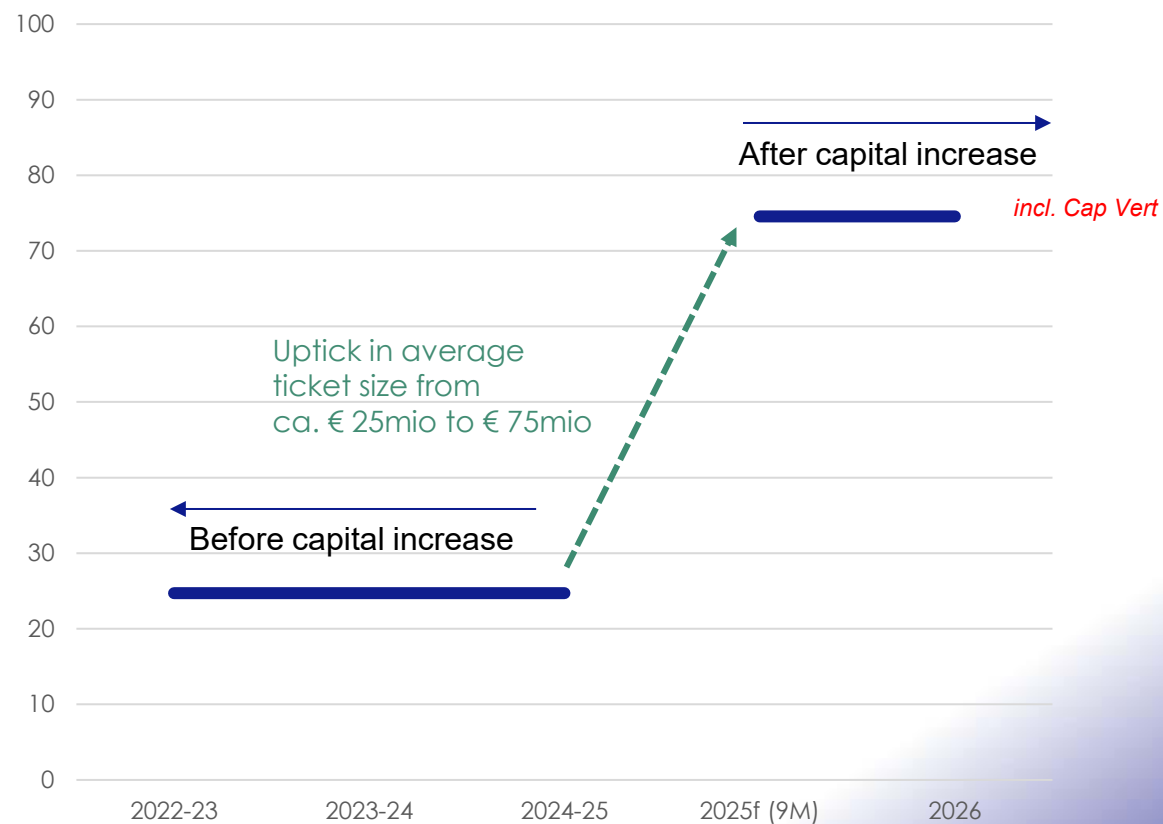
- **Grow the core**  
Accelerated growth with a target of doubling the size of our portfolio by 2030
- **Step up Performance**  
Increase portfolio return target to 17.5%
- **Build an Anchor portfolio**  
Ahead of schedule; generate sustained compounding value and long-term growth
- **Enhance net return on equity**  
Outgrow the cost base and more efficient capital management
- **Increase skin in the game**  
Step up in the investment engagement in the Gimv share: Combined investment of executive committee and board of directors of >EUR 10mio (~300,000 shares)

# Grow the core

- Close to **50% increase in portfolio size** in 18 months

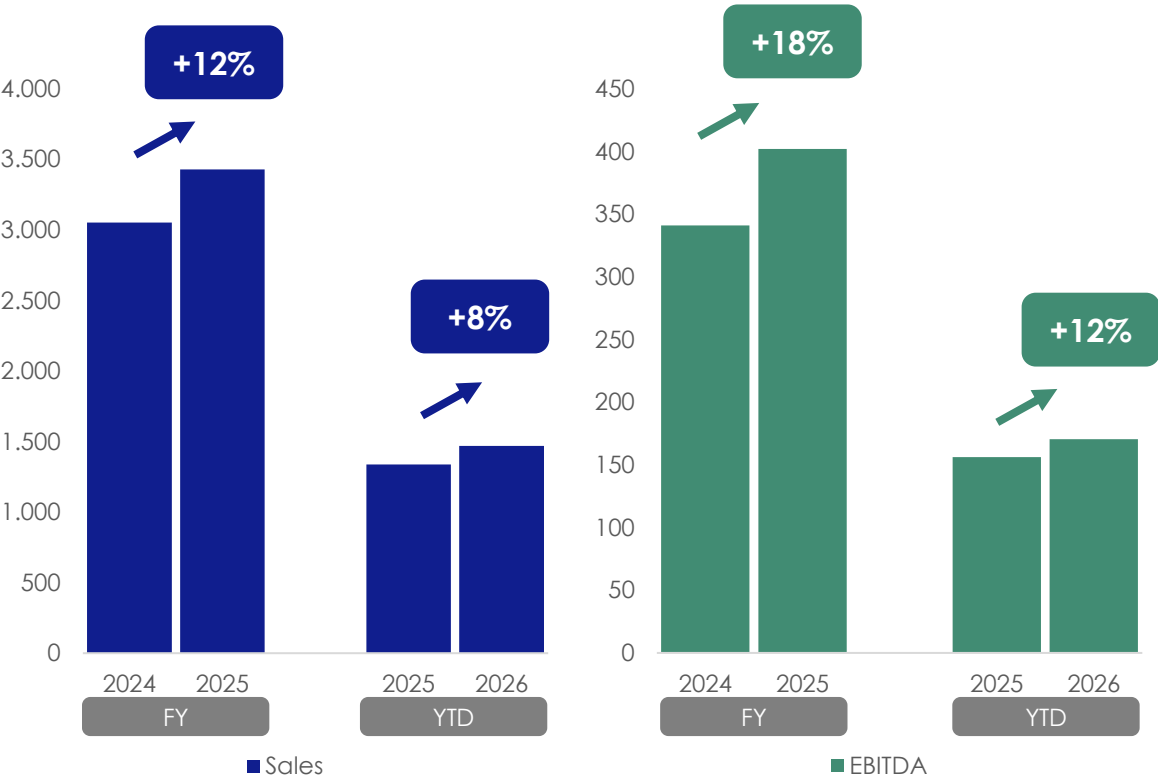


- **Rising average ticket size** (incl. Anchor investments)

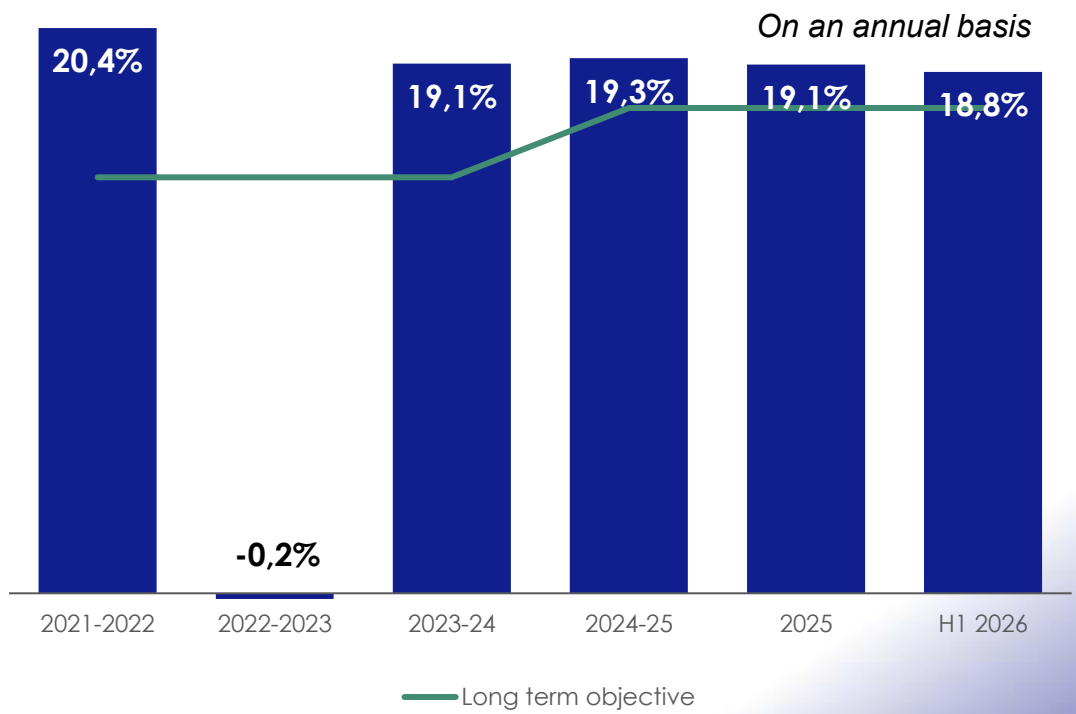


# Higher return from a strong performing portfolio

- **Double digit** Sales & EBITDA growth



- **Portfolio return** consistently above the increased target of 17.5% over the past years

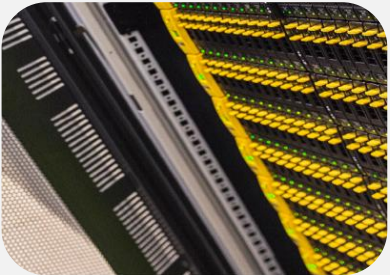




# Build Anchor portfolio – Ahead of schedule



**Leading European IT & technology company,** delivering end-to-end digital solutions across cloud, data & AI, cybersecurity, applications, and sector platforms.



A stake above 6%, becoming one of the largest shareholders in the **global leader in the distribution of specialty fine chemicals and food ingredients**



**Expected new investment (subject to completion)**

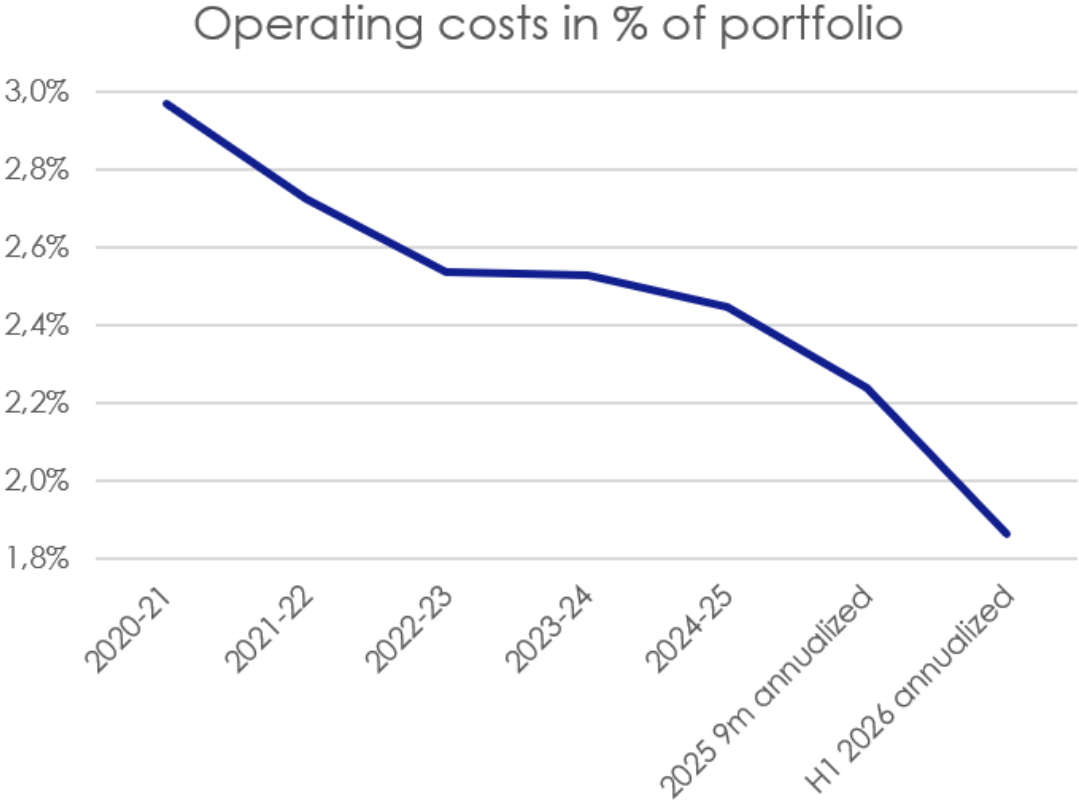
A **leading company at the very heart of digitalization, automation and the energy transition**



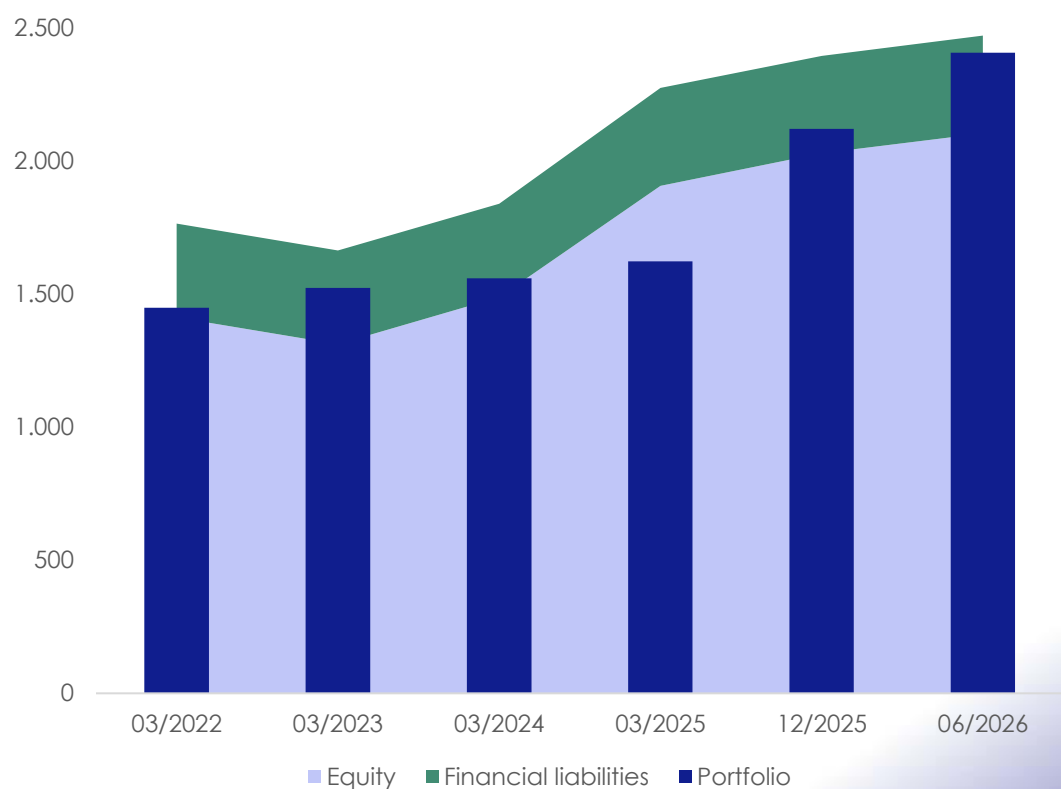
- All these investments (incl. the third to be announced) would bring the total value of the Anchor portfolio to EUR 500mio. 75% of the Anchor portfolio is invested from the Gimv balance sheet, representing EUR 375mio or **15% of the total Gimv portfolio value.**
- The **current pipeline is filled**, allowing for a selective Anchor investment approach

# Enhance net return on equity

- **Scaling through the costs** is realized and even accelerated



- **Efficient usage of capital:** equity invested whilst maintaining adequate liquidity



## 2. Zoom-in on our H1 2026 results



# Excellent portfolio performance leads to a strong increase in Net Asset Value



**HY portfolio return of 9.4% (18.8% on an annual basis**, above target of 17.5%), driven by **continued growth performance of our companies, of which 2/3 organic**



Net profit of 148.4mio EUR (or EUR 4 per share), resulting in a **7.5% increase in the net equity value per share to 57.2 EUR**, demonstrating **a more efficient capital allocation & sustained scaling through the costs**



**134mio EUR invested**; 2 new companies (Azelis & Cap Vert)



**Growth of portfolio value accelerates to 2.4 billion EUR** (+300mio EUR or 50% higher than the portfolio value at the moment of our capital increase early 2025)

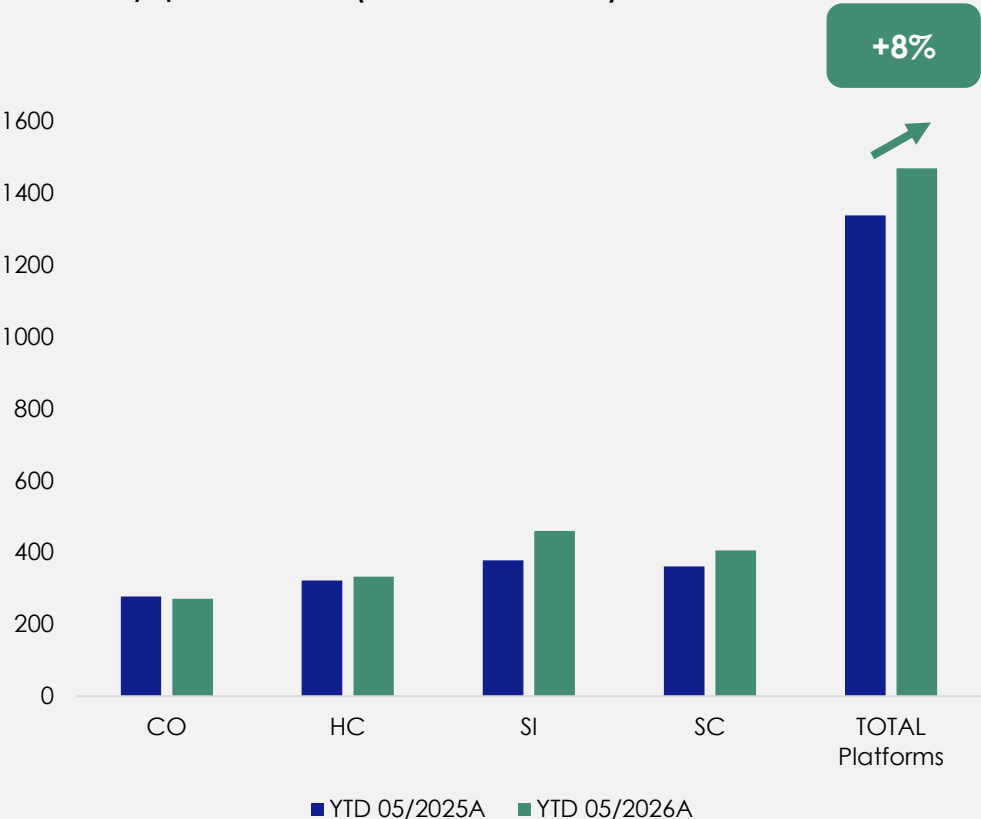


**Solid investment power with available liquidity of more than 450mio EUR** after repayment of the EUR 75mio bond early July (of which 56mio EUR on the balance sheet)

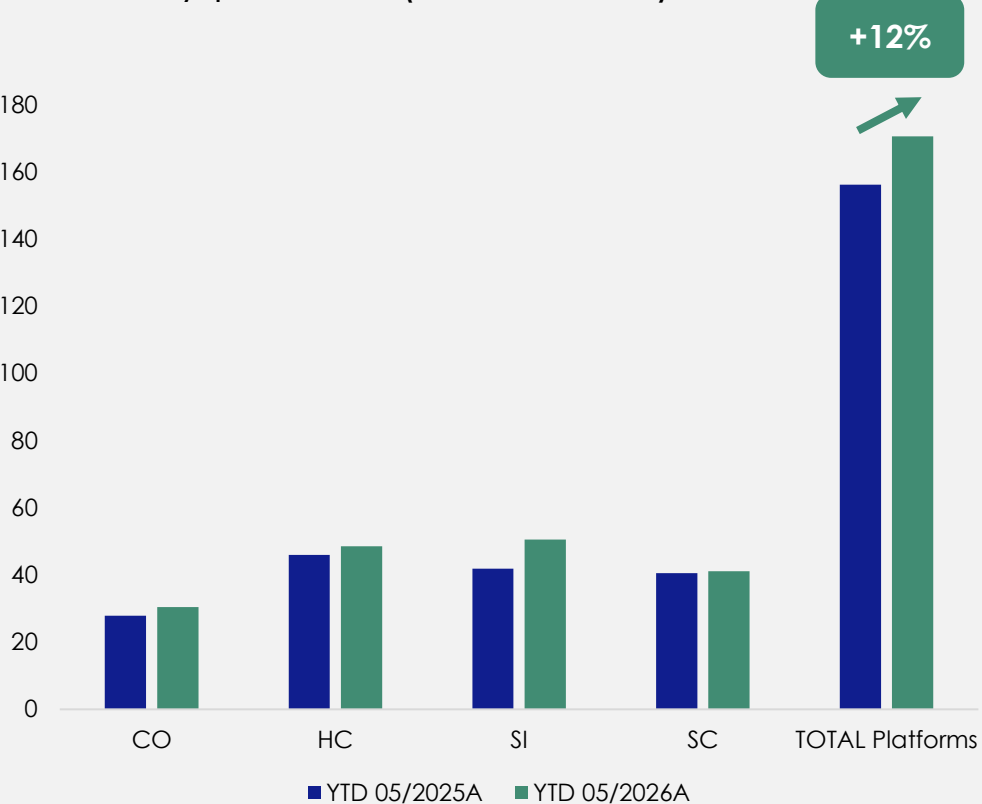


# Continued growth performance of our companies ...

Sales by platform (LfL, mio EUR)

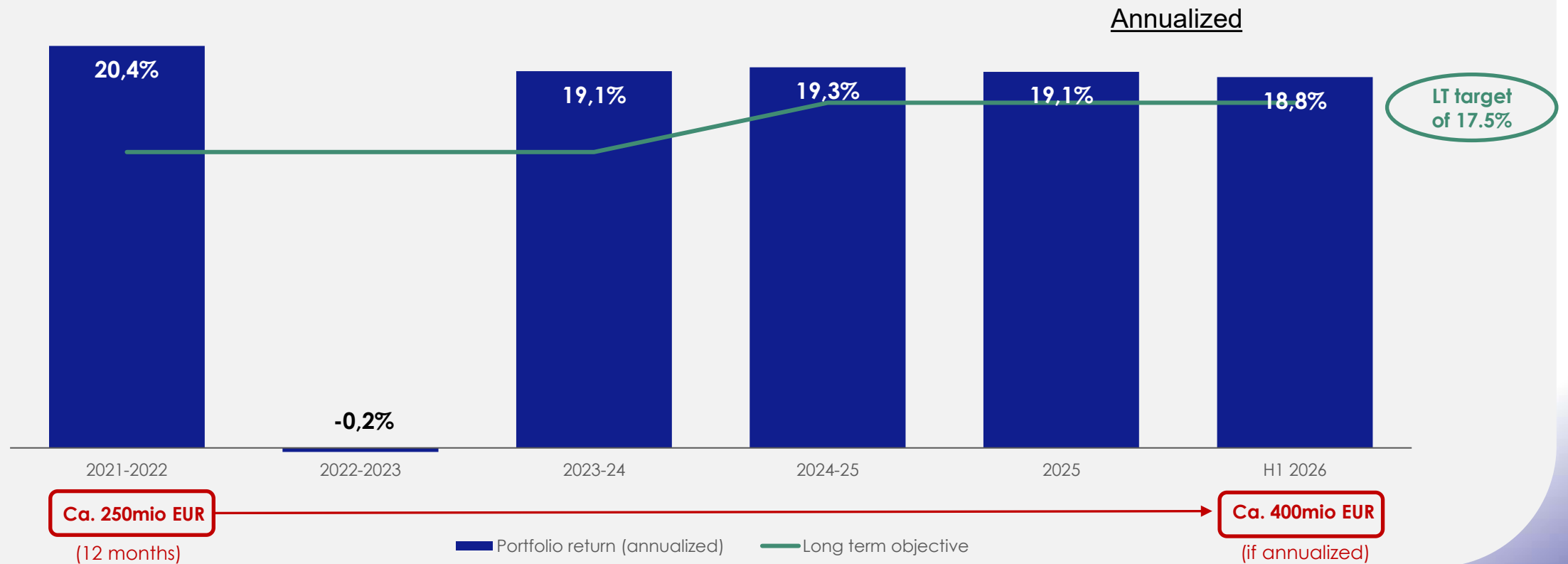


EBITDA by platform (LfL, mio EUR)



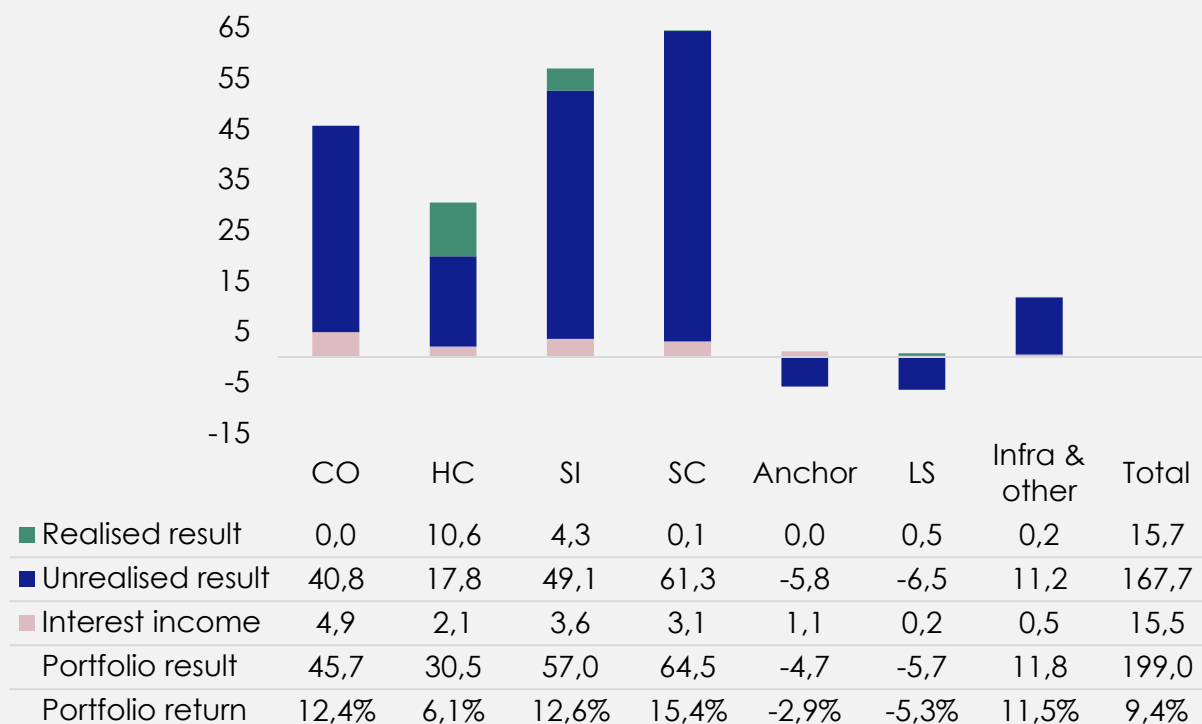
# HY portfolio return of 9.4% (non-annualized)

## Total portfolio return (%)



# Portfolio result of 199mio EUR, or a non-annualized 9.4% return

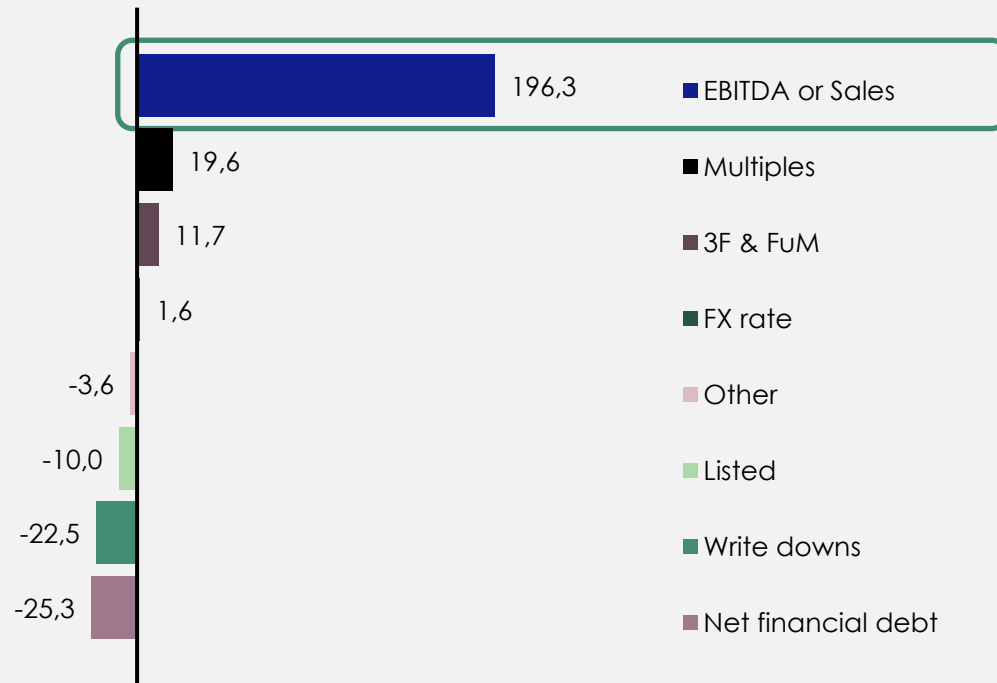
**Portfolio result** by platform (mio EUR)



- **Total portfolio result in H1 2026 of 199mio EUR**
  - 15.7mio EUR realised result, mainly capital gains on exits (Les Psy Réunis, Arplas and ALT)
  - 167.7mio EUR unrealised result, increase in valuation driven by solid performance growth of our portfolio companies
  - 15.5mio EUR interest income (mainly capitalized interests on shareholder loans)
- **Total portfolio return of 9.4% (or 18.8% on an annual basis, above our 17,5% target)**

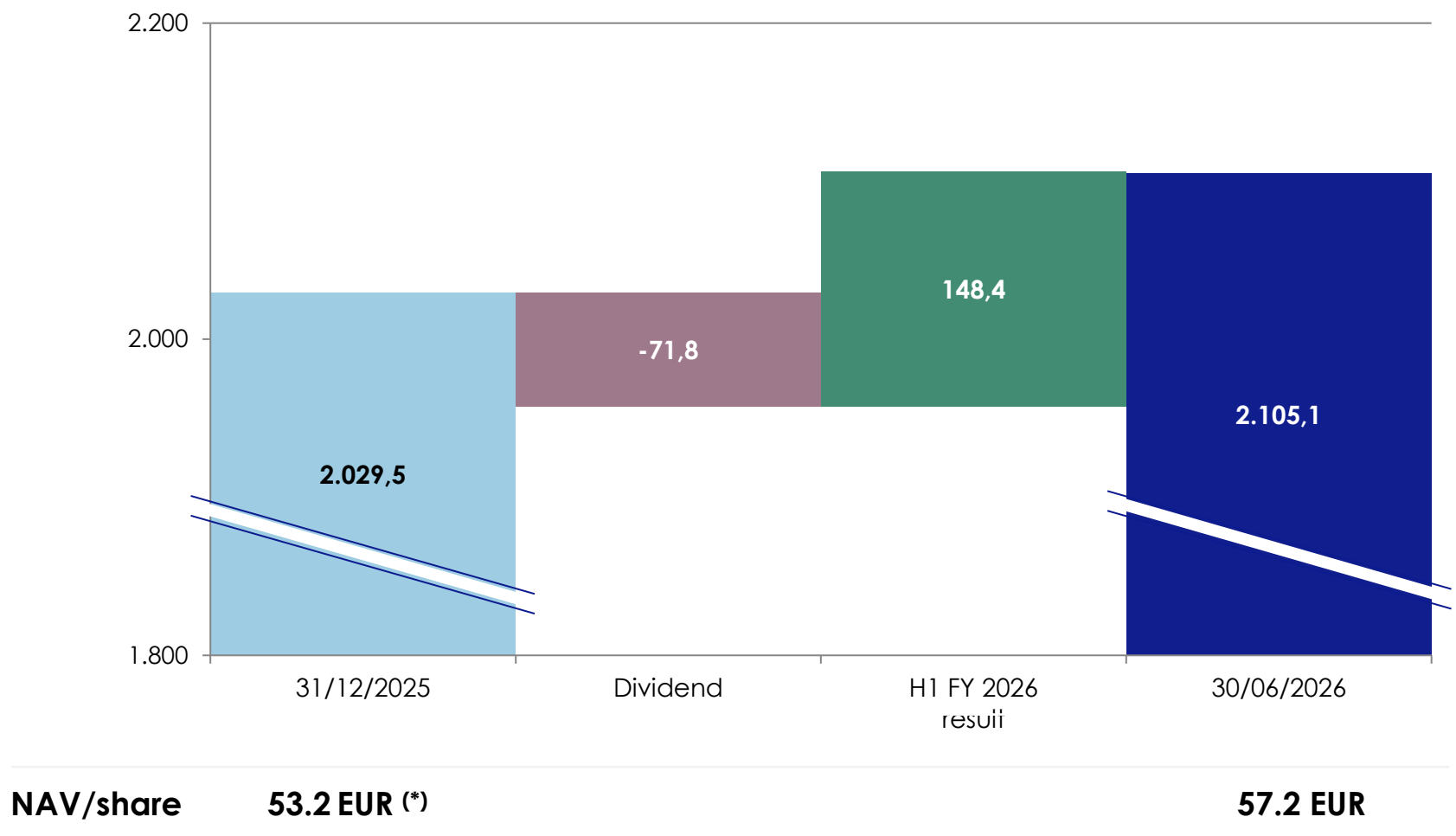
# Growth performance of our companies confirmed as key value driver

Sources of value creation (€ mio)



- **Growth at our companies again main source of positive valuation result across all platforms**
- The **weighted average EBITDA multiple amounts to 9.7x** by end June26 and remains in line with end Dec25. The average calibration effect slightly decreased to -16% (compared to -17% end Dec25)
- **The slight rise in Net Financial Debt** is mainly related to refinancing. The financial strength of our portfolio companies remains solid with a **low average leverage (NSFD/EBITDA) of 2.1x** at end June26, slightly increased vs. 1.8x at end Dec25.
- Exceptional write-downs on a limited number of portfolio companies

# Net equity value per share up 7.5% in 6 months to EUR 57.2

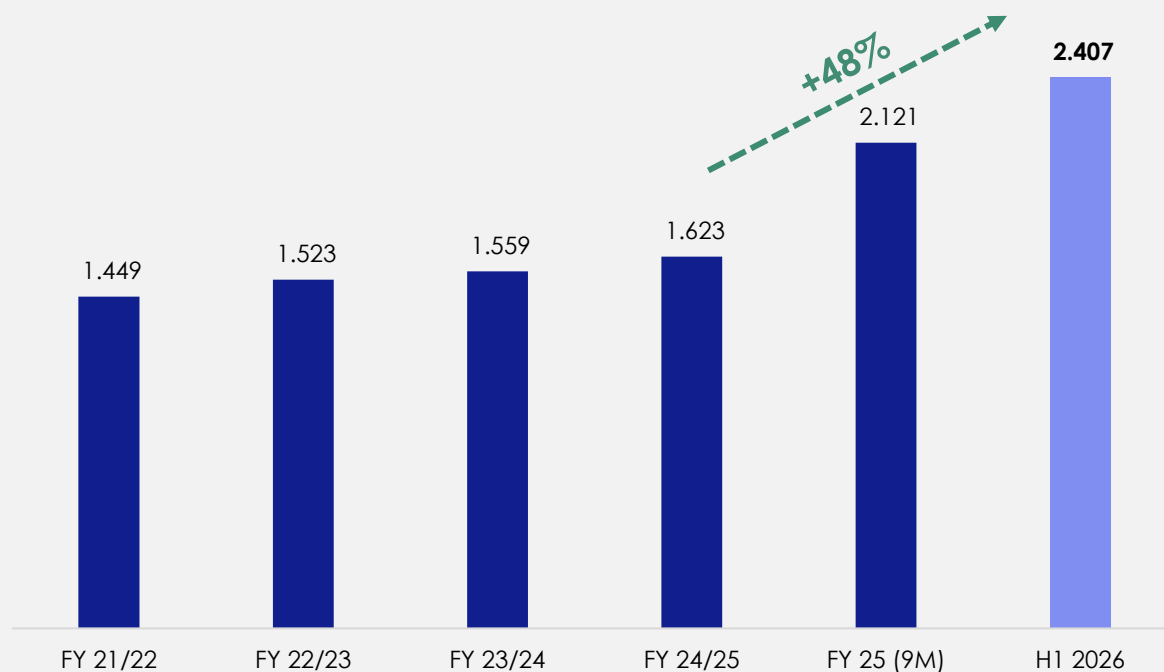


(\*) excl. € 1,95 dividend on FY 2025



# Growth of portfolio value accelerates to 2.4 billion EUR

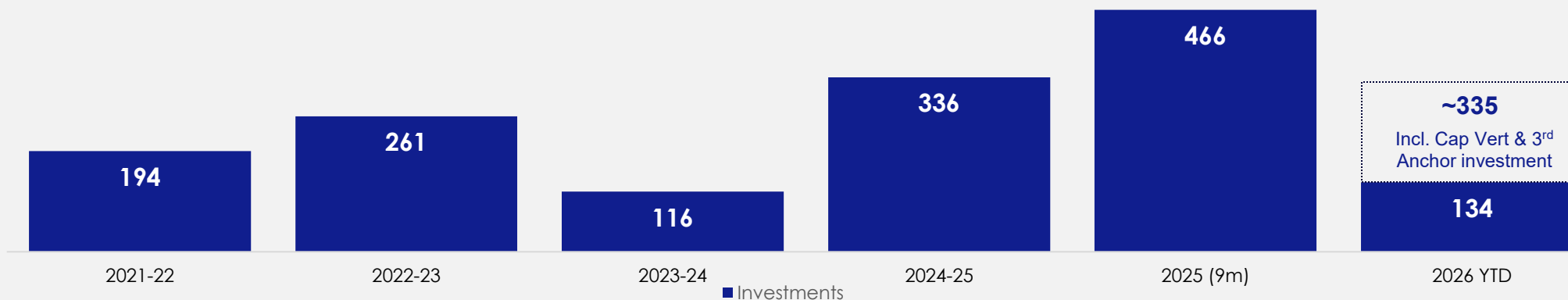
## Accelerated portfolio growth (mio EUR)



- In H1 2026 our portfolio substantially **grew to 2.4 billion EUR** (50% higher than the portfolio value at the moment of our capital increase early 2025) driven by a significantly increased investment rhythm and sustained value creation
- **49** portfolio companies (excl. LS) well distributed across 4 platforms and 4 countries as per 30/06/26
- **10 largest companies** represent a **value of 1.2 billion EUR** or 50% of the total platform portfolio

# 2 new companies (Azelis & Cap Vert)

Investments over the past ca. 5.5 years (mio EUR)



## 2 new companies

### Anchor – BE

Gimv Anchor acquires a 5% shareholding in Azelis



### Sustainable Cities – FR

Gimv signs an agreement to acquire Groupe Cap Vert (closing expected in September 2026)



## 2 exits

### Smart Industries – NL

Gimv sells majority stake in ALT Technologies to CCL Industries



### Healthcare – CH

Gimv sells stake in AlpenBlu Clinics (formerly Les Psy Réunis) to Impact Healthcare.



# Cap Vert, a leading GreenTech company

- A **leading French multi-specialist provider of critical green space management, infrastructure vegetation control, tree care and water systems**
- Founded in 1984 and headquartered near Paris, the company operates nearly **60 branches across France and serves public authorities, infrastructure managers and corporate clients**
- Cap Vert has realised an impressive growth over the past years (tripling sales over the past 4 years while expanding margins thanks to its specialist value added offerings). With **activities in line with the current societal and environmental needs**, the company still has **substantial further growth potential, both organically and via targeted buy-and-build**



Un nouvel  
actionnaire de  
référence

**Gimv**  
Building leading companies.

X

**CA**  
Vert

# Q&A

Koen Dejonckheere, CEO

Kristof Vande Capelle, CFO



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# Building European Champions

## Gimv Anchor in action

Powered by Gimv & WorxInvest

Bart Troubleyn, Head of Anchor



Anchor

# What it takes to build European champions

**Stable ownership, long-term capital & active guidance are essential throughout the journey**

European champions are built over decades.

They need a **committed partner** that can **accelerate growth** while **building on the strengths behind the current success**

→ **Continuity of ownership**

→ **Sizeable and flexible growth capital**

→ **Active and professional guidance**



**This is why Gimv and WorxInvest created Anchor**

- ✓ **TEAM and collaboration within Gimv**
- ✓ **Combining Intelligence in action**



# Our value proposition and investment focus

**EUR 50 – 400m tickets, majority or active minority, evergreen horizon**

## Our investment parameters

### **EUR 50 – 400m**

Equity ticket, sweet spot EUR 100 – 200m

### **Majority or minority**

Always active, including co-investments

### **10+ years**

Evergreen capital, no fund clock

## Our investment focus

### **Markets & sectors**

- Structurally attractive markets
- Four Gimv platforms as starting point

### **Company profile**

- Defensible competitive moat
- Established and profitable
- Growth ambition

### **Ownership & geography**

- Alongside those who built it
- Benelux, DACH or France HQ preferred

# Portfolio | Two investments done so far, a third in sight

Different industries and set-up, while sharing the same long term investment rationale



3<sup>rd</sup> investment pending

Context

Family partnership

Long-term minority

Signing expected shortly 🤝

Market

IT services & digital infra;  
Europe and North America

Specialty chemicals & food  
ingredients services and global  
distribution

Technical services for industry  
and infrastructure

Moat & cash

Leading expertise and  
delivery at scale.  
Deep & enduring client  
relations

Global scale and density,  
formulation/digital capability,  
asset-light, cash conversion

Specialist know-how, deep  
customer integration, recurring  
service revenue

Growth

EUR 1.3bn revenue,  
9,000+ people, 17+ countries;  
organic growth and M&A

EUR 4.1bn revenue, 65  
countries; proven buy-and-build  
track record

Mid-sized and profitable;  
organic growth plus buy-and-  
build

Anchor's role

Strategy & governance  
guidance. Stable ownership.  
Capital for M&A and

Stable long-term reference  
shareholder; constructive  
sounding board for

Long-term owner stability,  
strategy and capital allocation

# Anchor extends Gimv's proposition

Same “building leading companies” engine with an additional compounding layer



## **A wider addressable market**

Tickets of EUR 50–400m extend the reach of companies we can invest in

## **Long term compounding alongside rotation**

Anchor adds a compounding long-term segment.

## **“Combining Intelligence” through a combined engine**

We collaborate closely with platform teams: M&A capability, governance, ...

## **Operating leverage on the cost base**

Supports the path towards a EUR 3.5bn portfolio: “scaling through the cost”

# Cegeka presentation

Koen Deryckere, CEO

André Knaepen, Founder & Chairman



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# Gimv

Building leading companies.



# Annex

Details on Portfolio reporting Gimv



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# Five largest investments make up 30% of portfolio value

(based on NAV of 30 June 2026) > rank 1 to 5 – all platforms represented

| Company                                                                                                                                | Activity                                                                                                                                               | Platform                                                                             | Location        | Entry |
|----------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|-----------------|-------|
|  cegeka                                               | Independent European ICT service provider                                                                                                              |   | Belgium         | 2025  |
|  televic<br><small>communication that matters</small> | Supplier of high-tech/high-quality communication systems                                                                                               |   | Belgium         | 2020  |
|  <small>by spineart</small>                           | Medical device company active in spine surgery                                                                                                         |   | Switzerland     | 2025  |
|  metis<br>group                                       | Complementary electronics companies, each contributing their unique expertise/capabilities to produce complex electronics for the products of tomorrow |   | The Netherlands | 2020  |
|  Alpine                                              | Passive consumer hearing protection: perfect sound, carefree enjoyment                                                                                 |  | The Netherlands | 2025  |

**Subtotal NAV 5 largest investments** (in mio EUR)

30% of total portfolio value = **723**

# Twenty largest investments

(ctd) > rank 6 to 10

| Company                                                                                                                                        | Activity                                                                         | Platform                                                                             | Location        | Entry |
|------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|-----------------|-------|
| <u>BAAS</u> Verkley                                                                                                                            | Specialist contractor in cable and pipeline networks for energy and water        |   | The Netherlands | 2021  |
| <b>PICOT</b>                                                                                                                                   | Production of gates and fencing & provider of fencing solutions                  |   | France          | 2022  |
|  <b>azelis</b><br>Innovation through formulation               | Specialty chemical suppliers / Innovation through formulation                    | <b>Anchor</b>                                                                        | Belgium         | 2026  |
|  <b>HEMINK</b>                                                | A growing B2B energetic renovation & maintenance specialist                      |   | The Netherlands | 2025  |
|  <b>tibbloc</b><br>RENTAL HEATING + COOLING + STEAM SOLUTIONS | Leader in rental of ready-to-use temporary energy solutions and related services |  | France          | 2024  |

**Subtotal NAV 10 largest investments** (in mio EUR)

50% of total portfolio value = **1.210**

## Twenty largest investments

(ctd) > rank 11 to 15

| Company                                                                                                                   | Activity                                                                                                                               | Platform                                                                             | Location | Entry |
|---------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|----------|-------|
|  awelando Gruppe                          | Service provider in incontinence care @home                                                                                            |   | Germany  | 2025  |
|  EQUINE CARE GROUP                       | High-quality medical equine care: clinical services, ambulatory care, reproductive & fertility solutions, supplements and lab services |   | Belgium  | 2025  |
|  FRONT<br>running your energy transition | One-stop shop for technical installations, products & services                                                                         |   | Belgium  | 2022  |
|  sofatutor                                | Online learning platform                                                                                                               |   | Germany  | 2021  |
|  Techinfra                              | Pipeline construction, cable laying networks and specialized civil engineering                                                         |  | Germany  | 2022  |

**Subtotal NAV 15 largest investments** (in mio EUR)

64% of total  
portfolio value = **1.530**

# Twenty largest investments make up 73% of total portfolio value

(ctd) > rank 16 to 20

| Company                                                                            | Activity                                                                                    | Platform                                                                             | Location        | Entry |
|------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|-----------------|-------|
|   | Leading Belgian manufacturer of herbs & spices                                              |   | Belgium         | 2025  |
|    | End-to-end electrical engineering solutions                                                 |   | Germany         | 2021  |
|   | Machinery for the installation and maintenance of synthetic surfaces in the sports industry |   | Germany         | 2024  |
|   | A CDMO for injectable (bio)pharmaceutical products                                          |   | The Netherlands | 2022  |
|  | Medical care services provider in the Dutch elderly & disability care markets               |  | The Netherlands | 2025  |

**Subtotal NAV 20 largest investments** (in mio EUR)

73% of total portfolio value = **1.748**



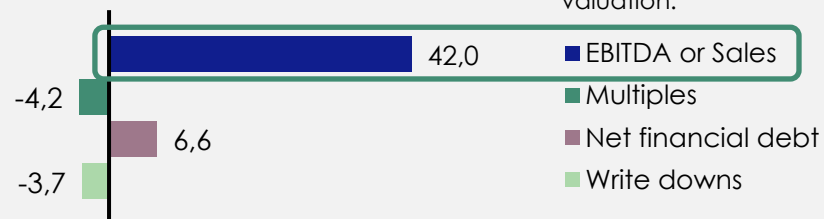
# In all platforms, growth is the key value creation driver

## Consumer

- Soft discretionary consumer demand countered by EBITDA improvement
- 12.4% total portfolio return for H1 2026

H1 unrealised result of 40.8mio EUR

H1 drivers of valuation:

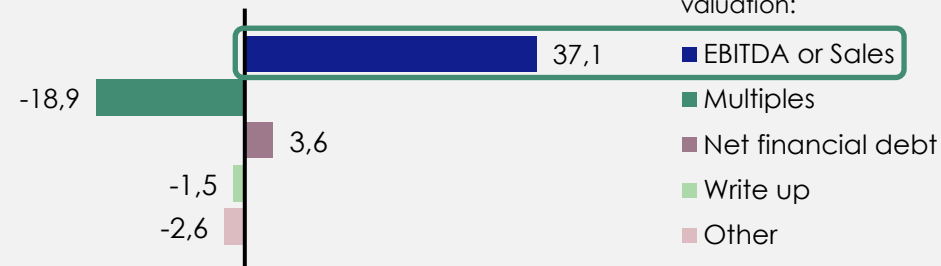


## Healthcare

- Organic growth remains the main contributor to the unrealized result
- 6.1% total portfolio return for H1 2026

H1 unrealised result of 17.8mio EUR

H1 drivers of valuation:

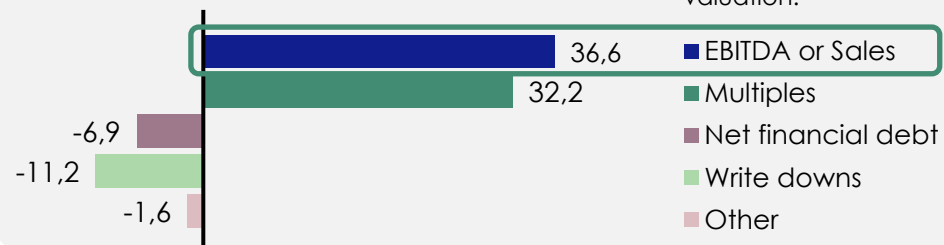


## Smart Industries

- EBITDA growth above or in line with expectations driven by both organic growth and buy-and-build
- 12.6% total portfolio return for H1 2026

H1 unrealised result of 49.1mio EUR

H1 drivers of valuation:

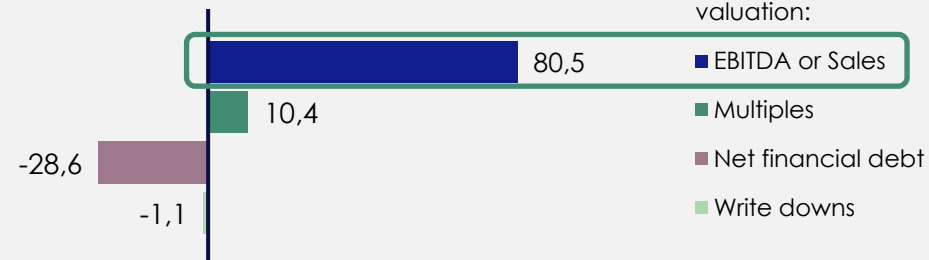


## Sustainable Cities

- Continued good growth performance (both organic as through buy-and-build) remains the key contributor to the unrealized result
- 15.4% total portfolio return for H1 2026

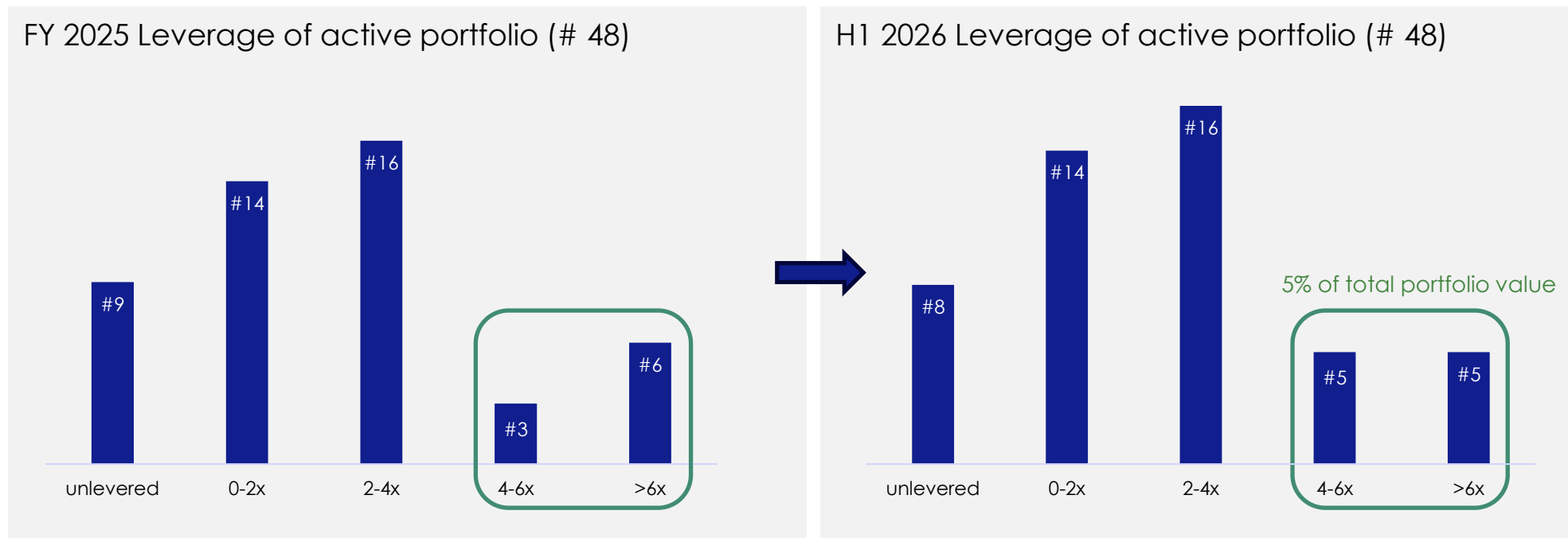
H1 unrealised result of 61.3mio EUR

H1 drivers of valuation:



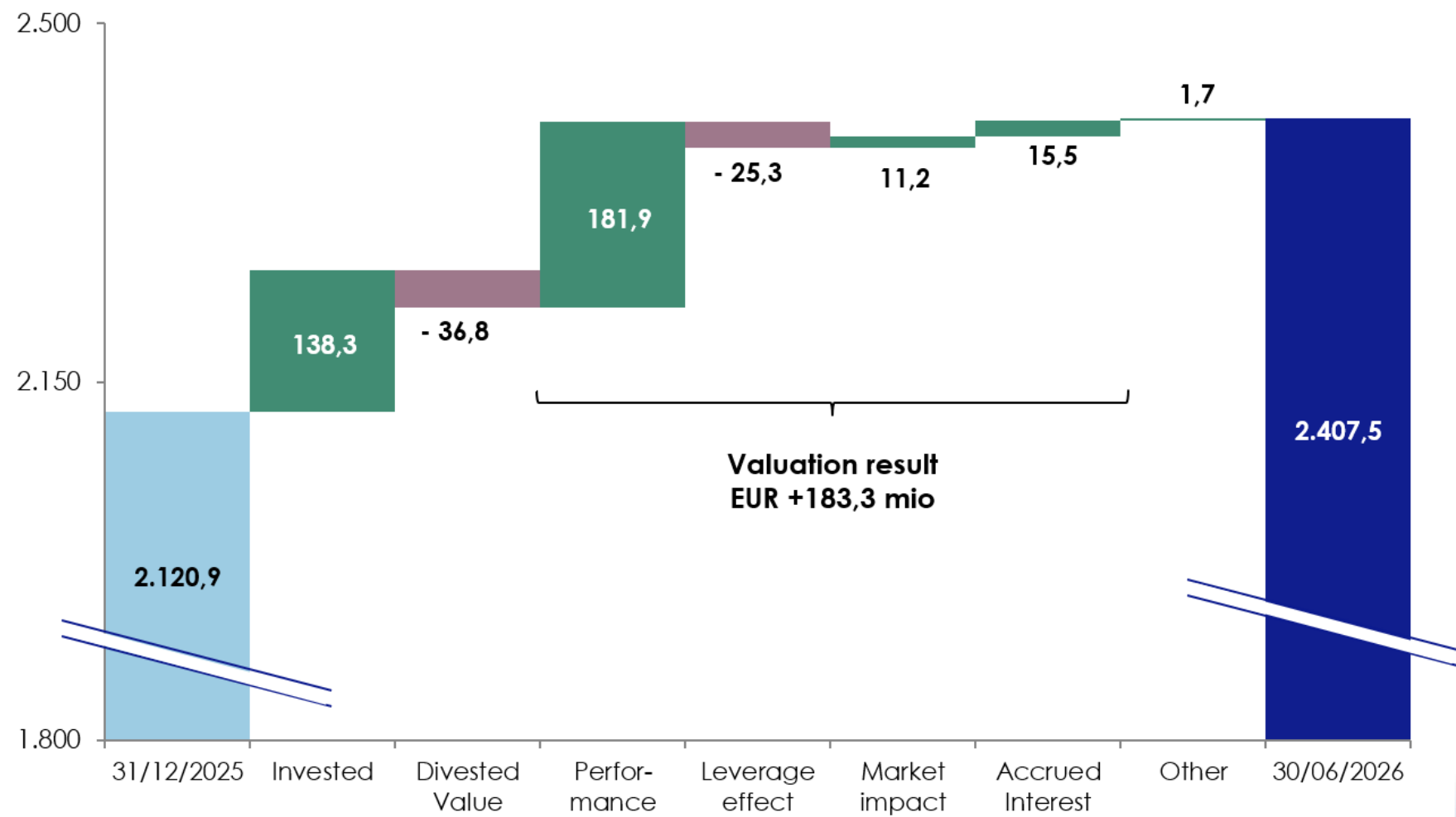
# Leverage risk profile: moderate portfolio leverage of 2.1x

- The current average leverage (NSFD/EBITDA) of our portfolio is **2.1x vs. 1.8x end Dec 2025**. The evolution is mainly linked to the financing of the execution of buy-and-build strategies at some of our companies.
- The number of highly levered portfolio companies with a leverage ratio in excess of 4x amounts to 10 versus 9 FY 2025, in total representing a limited 5% of the portfolio value
- About half of our portfolio (22 out of 48) has none to a limited leverage (below 2x)



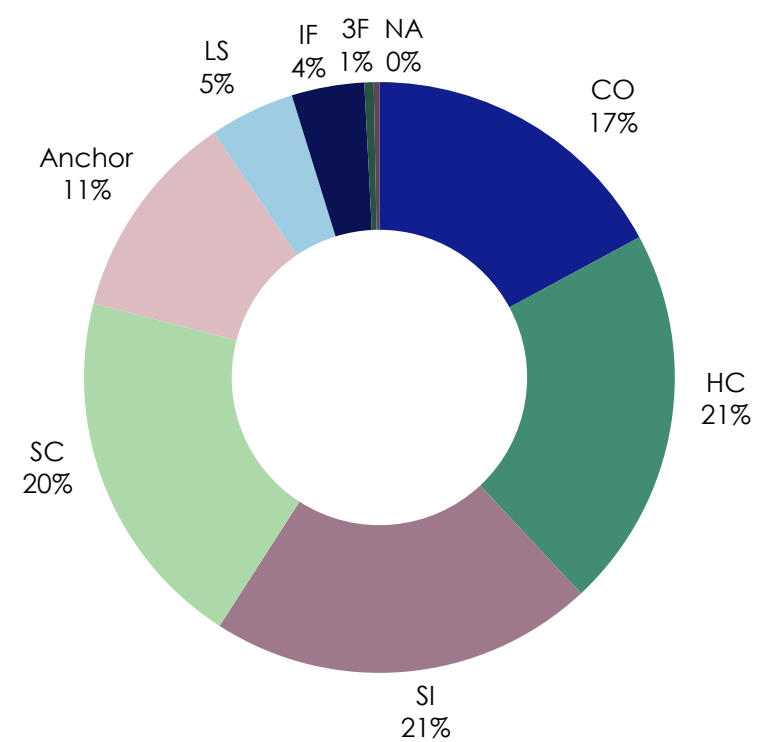
# Portfolio grows to a record level of more than 2.4billion EUR

(in mio EUR)

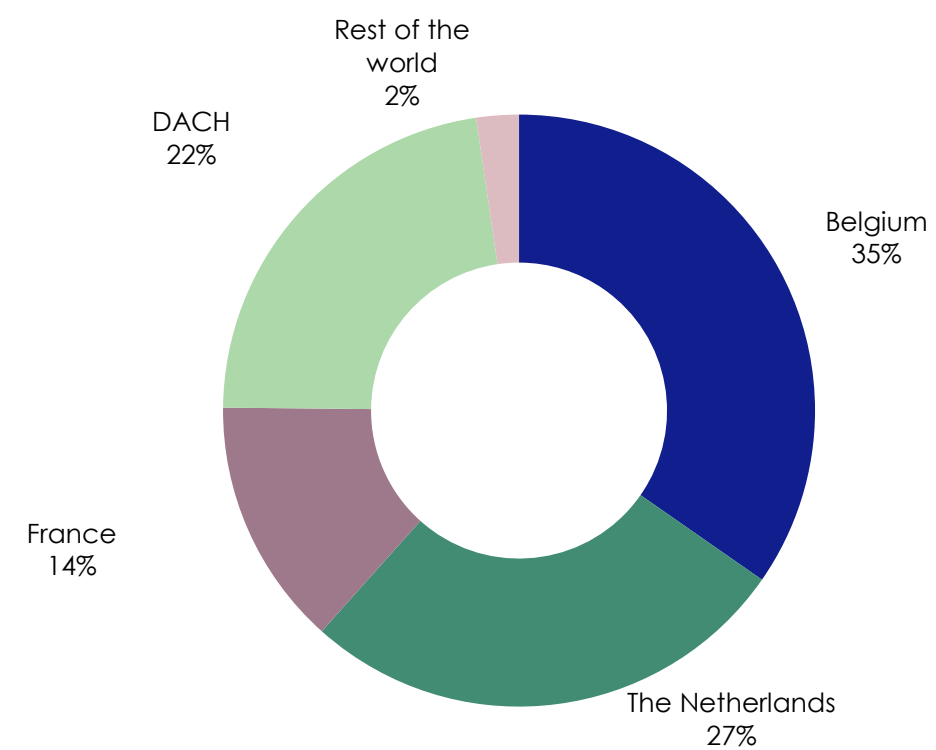


# 59 portfolio companies with a value of 2.41 billion EUR

Portfolio by platform

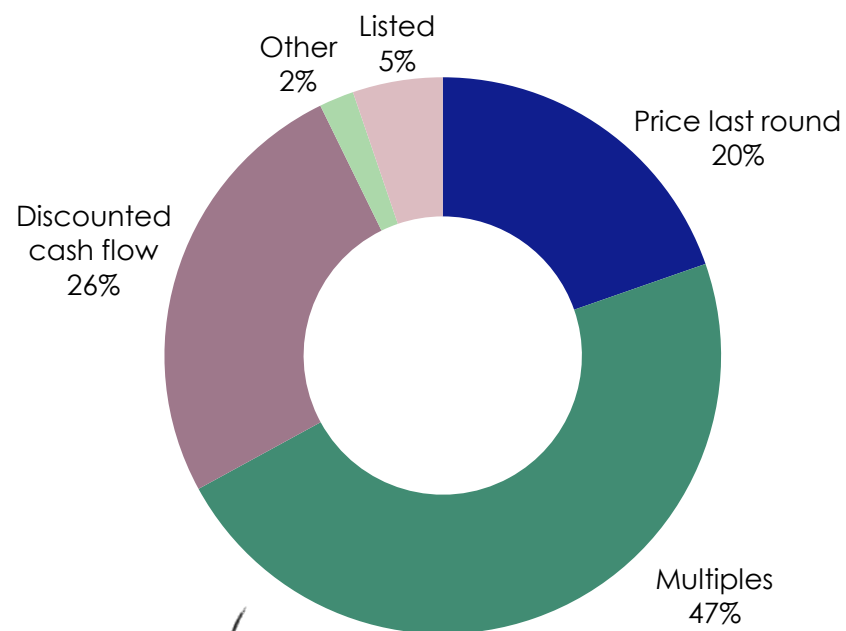


Portfolio by region



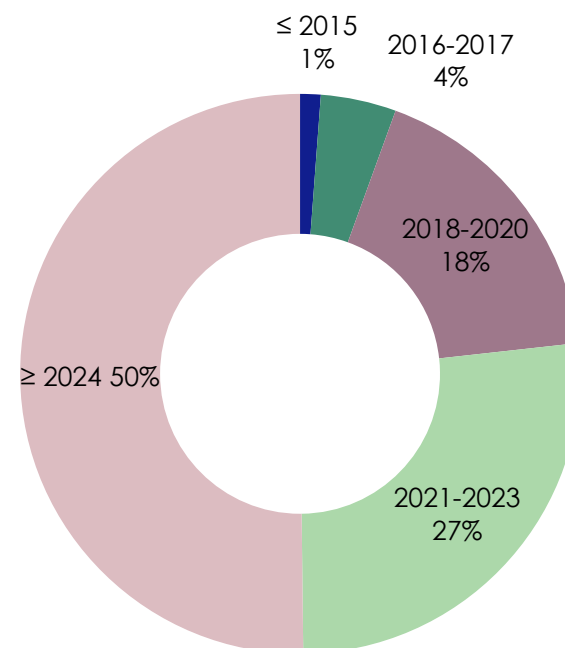
# Portfolio breakdown according to valuation method and vintage

Platform portfolio by valuation method



↙  
**Weighted average  
EV/EBITDA-ratio: 9.7x**  
(after 16% negative calibration effect)

Platform portfolio by ageing\*



\* related to the year of initial investment



# Portfolio with 59 companies and a value of 2.41 billion EUR

